

BAM conference

.....

3RD-5TH SEPTEMBER ASTON UNIVERSITY BIRMINGHAM UNITED KINGDOM

This paper is from the BAM2019 Conference Proceedings

About BAM

The British Academy of Management (BAM) is the leading authority on the academic field of management in the UK, supporting and representing the community of scholars and engaging with international peers.

http://www.bam.ac.uk/

Yulia Turovets, Konstantin Vishnevskiy

National Research University Higher School of Economics E-mail: yturovecz@hse.ru

Latecomer countries in the age of digitalization: case of Russian manufacturing

Research on digital solutions in production with economic impact evaluation of emerging technologies are relatively novel for the academic field. In a broad sense, digitalization could be interpreted as expanding deployment of information and communication technologies in economy sectors, and therefore close interaction between physical and virtual environments (OECD/IEA, 2017). With respect to manufacturing, digital technologies deployment relates to a broad concept of Industry 4.0 or smart (digital) manufacturing that encompasses both technological and organization aspects of companies transformation (Ghobakhloo, 2018; Kamble et al., 2018). Existing literature on the topic addresses a wide range of technologies, like computer modeling (Gilchrist, 2016; Szalavetz, 2016; Tao et al., 2017), cyber-physical systems (Dworschak, Zaiser, 2014; Lee et al., 2015; Esmaeilian et al., 2016), the Internet of things (Kang et al., 2014; Strange, Zucchella, 2017; Wang et al., 2017), cloud computing (Esmaeilian et al., 2016; Strange, Zucchella, 2017; Ghobakhloo, 2018;), additive technologies (Anderl, 2014; Strange, Zucchella, 2017; Esmaeilian et al., 2016).

Emerging technologies influences drastically productivity and change structure of production, allowing for efficiency gain and changing comparative advantages (Audretsch & Ling, 2012). This process is non-linear, since the uptake of new technologies depends on by specific parameters, primarily absorptive capacity (Aristei et al., 2016), as well as expected market potential, level of competition (Boone, 2008; Aristei et al., 2016). In this context, the opportunities for early adopters and technological latecomers are determined by the industry environment (Perez & Soete, 1988; Malerba & Orsenigo, 1996; Breschi et al., 2000). Hence, technological opportunities and appropriability conditions provided a useful framework in explaining different paths in technological uptake between countries and industries (Perez & Soete, 1988; Teece, 1986; Nerkar, 2003).

Due to cross-cutting nature of digital technologies and its longstanding implications the role of government becomes more evident. There is a set of studies discovering developed countries, however digitalization is rapidly expanding in emerging economies, namely BRICS. The academic literature shed light on strategic initiatives, like Made in-China 2025 (e.g. Chen, 2018), the National Network for Manufacturing Innovation institutes of the USA (White House, 2016), and Germany's Industry 4.0 (Fuchs, 2018). However, there is a lack of attention to the emerging countries to catch up with technology leaders.

From the global perspective, Russian manufacturing industries refers to industrialization latecomers (Gerschenkron, 1962; Szirmai, 2012). Nevertheless, digitalization is still a nascent area with fast changing landscape, where to date there is a race to become leaders and laggards in a new wave of industrial "digital" development. There is a chance to overcome existing structural and technological drawbacks by providing an accelerated uptake of digital solutions. Taking into account a limited number of research focused on Russia, this paper sheds light on Russian case of production sectors and its way to digitalization.

Digital agenda becomes a national strategic priority and in 2017 a comprehensive program "Digital Economy of the Russian Federation" was adopted. By 2030, it is expected digital technologies may become a key source of economic growth: from 2017 to 2030 the contribution of sectors' digital transformation may bring up to 30% increase in the Russian GDP (ISSEK NRU HSE, 2018). Most significant effects related to digital technologies related to value-added could be observed in machinery-building industries and in chemical sector — traditionally technology intensive industries, where total factor productivity and capital input would be higher in comparison with other sectors (ISSEK NRU HSE, 2018).

To this end, the government provides a strong financial support and accumulate other resources in order to achieve longstanding goals. Highly dynamic IT-market for industrial application, availability of public research, strong scientific schools in STEM fields, capable to provide competitive solutions for national production firms are main preconditions for this.

High-tech sectors producing modern equipment gain its place in data-oriented economy (Mayer, 2018). However, according to (Kim and Lee, 2008), most difficult for latecomers in such sectors is to develop high-technology fields. One of the main concern lies in weak demand of domestic products within a country and, thus, weak R&D. Digitalization of manufacturing industries has a potential to reverse the trend to domestically produce equipment, since it facilitates product development and overall transform a production process. Latecomer economies use mostly foreign solutions, which means a high dependence of external technologies (Kim and Lee, 2008). To overcome this, countries strive to develop own competences in priority fields within a country's innovation system. Along with R&D, another difficult issue is to stimulate demand on new developed solutions across industries.

The purpose of the paper is to assess technological possibilities of the Russian manufacturing to integrate emerging digital technologies and, hence, provide structural upgrading of industries.

Further development on the paper includes several important sections. Firstly, we provide theoretical framework on innovation strategies and technological regimes in machine building industry and ICT-sector (information and communication technologies) and reveal specific characteristic of them and the role of government support. Digitalization issues are closely tied with industrial patterns in latecomers' countries, thus, it is important to give an overview of both (Foster, Azmeh, 2016). Further, we discuss place of manufacturing industries in digitalization era and future dimensions of its development.

The next section we analyze digitalization and government support of it based on two cases of latecomers' economies — China and South Korea. More precisely, we examine catch-up strategies of the countries in ICT-sector and machine building, paying attention to firms' characteristics and policy mechanisms. For the sake of analysis, we take the case of Korea and China as one of the most remarkable examples of successful latecomers in manufacturing. In terms of value-added in 2016 China occupied the first place, while South Korea was on the 5th place, however the share of manufacturing in both countries amounts 27%, while in Germany is only 21% (Levinson, 2018). Such a comparison is expected to give a useful insight on the inherent firms' characteristics in the sector and on the other hand, reflect mechanisms designed by government in order to establish a favorable environment for technologies development, implementation and usage.

In third section, we assess machinery building sector and ICT, providing information on innovation and overall sectors performance, trade indicators, productivity level. We also shed light on issues related to localization, knowledge transfer and role of foreign technologies in machine building sectors. The final part includes discussion on the Russian strategy to digitize manufacturing industries in comparison with the cases described in the previous section.

The results of the paper gives a useful insight for policymakers, especially in the age of active digital agenda in national and international levels. It provides several dimensions for updating manufacturing strategies. Our study reveals perspective areas of government support of the sector giving rationale for financial resources dedicated on it and appropriate mechanisms for its successful implementation. The study on catch up in machinery as industry of technology intensive capital goods makes a step in further research of the role of manufacturing sectors in digital economy and its ability to perform a digital transition.

References

1. Anderl R. (2014) The Internet of things. Springer Vieweg.

2. Aristei D., Vecchi M., Venturini F. (2016) University and inter-firm R&D collaborations: propensity and intensity of cooperation in Europe. The Journal of Technology Transfer, no. 41 (4), p. 841-871.

3. Audretsch D., Link N. (2012) Valuing an entrepreneurial enterprise. Small Business Economics, vol. 38 (2), p. 139-145.

4. Breschi S., Malerba F., Orsenigo L. (2000) Technological regimes and Schumpeterian patterns of innovation. The economic journal, no. 110 (463), p. 388-410.

5. Boone J. (2008). Competition: Theoretical parameterizations and empirical measures. Journal of Institutional and Theoretical Economics JITE, no. 164 (4), p. 587-611.

6. Chen J. L. (2018) The Cases Study of "One Belt and One Road" and "Made in China 2025" Impact on the Development of Taiwan's Machine Tool Industry. International Business Research, no. 11 (2), p. 189.

7. Dworschak B., Zaiser H.(2014) Competences for cyber-physical systems in manufacturing – First Findings and Scenarios, vol. 25, p. 345-350.

8. Esmaeilian B., Behdad S., Wang B. (2016) The evolution and future of manufacturing: A review. Journal of Manufacturing Systems, 39. p. 79-100.

9. Foster C., Azmeh S. (2016) Digital latecomer economies and national internet policy: The case of China. Conference paper for IPP 2016, Oxford, September 2016.

10. Fuchs C. (2018) Industry 4.0: The Digital German Ideology. tripleC: Communication, Capitalism & Critique. Open Access Journal for a Global Sustainable Information Society, no. 16 (1), p. 280-289.

11. Gerschenkron A. (1962) Economic Backwardness in Historical Perspective. Harvard University Press, Cambridge.

12. Ghobakhloo M. (2018) The future of manufacturing industry: a strategic roadmap toward Industry 4.0/ Manufacturing Technology Management, vol. 29 (6), p. 910-936.

13. Gilchrist A. (2016) Industry 4.0. Apress.

14. Hu H., Wen Y., Chua T.-S., Li X. (2014) Toward Scalable Systems for Big Data Analytics: A Technology Tutorial/IEEE Access, 2, p. 652-687.

15. ISSEK NRU HSE (2018a) Vklad cifrovizacii v rost rossijskoj ehkonomiki [Contribution of digitalization to the growth of the Russian economy]. Express-information. Available at: <u>https://issek.hse.ru/data/2018/07/04/1152915836/NTI_N_91_04072018.pdf</u> (in Russian).

16. Kamble S., Gunasekaran A., Gawankar S. (2018) Sustainable Industry 4.0 framework: A systematic literature review identifying the current trends and future perspectives. Process Safety and Environmental Protection, 117. p. 408-425.

17. Kang H.S., Lee J.Y., Choi SS., Park J.H., Son J.Y., Kim H., Noh S.D. (2016) Smart Manufacturing: Past Research, Present Findings, and Future Directions/International Journal of Precision Engineering and Manufacturing-Green Technology, vol. 3 (1), p. 111-128.

18. Kim Y.-Z., K. Lee (2008) Sectoral Innovation System and a Technological Catchup: The Case of the Capital Goods Industry in Korea. Global Economic Review, vol. 37 (2), p. 135-155.

19. Lee J., Bagheri B., Kao H.-A. (2015) A Cyber-Physical Systems architecture for Industry 4.0-based manufacturing systems. Manufacturing Letters, no 3. p. 18-23.

20. Levinson M. (2018) U.S. Manufacturing in International Perspective. Available at: <u>https://fas.org/sgp/crs/misc/R42135.pdf</u>

21. Li L. (2018) China's manufacturing locus in 2025: With a comparison of Made-in-China 2025" and "Industry 4.0. Technological Forecasting & Social Change, no. 135, p. 66-74.

22. Li S., Xu L.D., He W. (2014) Internet of Things in Industries: A Survey. IEEE Transactions on Industrial Informatics, vol. 10 (4), p. 2233-2243.

23. Malerba F., Orsenigo L. (1996). Technological regimes and firm behavior. In Organization and strategy in the evolution of the enterprise Palgrave Macmillan, London, p. 42-71.

24. Mayer J. (2016) Digitalization and industrialization: friends or foes? UNCTAD Research Paper No. 25 UNCTAD/SER.RP/2018/7. Available at: https://unctad.org/en/PublicationsLibrary/ser-rp-2018d7_en.pdf

25. Nerkar A. (2003) Old is gold? The value of temporal exploration in the creation of new knowledge. Management science, vol. 49 (2), p. 211-229.

26. OECD/IEA (2017a) Digitalization and Energy. Available at: <u>https://www.iea.org/publications/freepublications/publication/DigitalizationandEnergy3.pdf.</u>

27. Perez C., Soete L. (1988) Catching up in Technology: Entry Barriers and Windows of opportunity. Tech. Change Econ. Theory, Londres, Pinter, p. 458-479.

28. Strange R., Zucchella A. (2017) Industry 4.0, global value chains and international business/ Multinational Business Review, vol. 25 (3), p. 174-184.

29. Szalavetz A. (2018) Industry 4.0 and capability development in manufacturing subsidiaries / Technological Forecasting and Social Change, forthcoming. Forthcoming.

30. Szirmai A. (2012) Industrialisation as an engine of growth in developing countries, 1950–2005. Structural Change and Economic Dynamics, vol. 23, p. 406-420.

31. Tao F. and Qi Q. (2017) Data-driven smart manufacturing. Journal of Manufacturing Systems, vol. 48, p. 157-169.

32. Teece D. J. (1986) Profiting from technological innovation: Implications for integration, collaboration, licensing and public policy. Research policy, vol. 15 (6), p. 285-305.

33. Wang Y. (2017) Industry 4.0: a way from mass customization to mass personalization production/ Springer professional. Advanced Manufacturing, no 5. p. 311–320.

34. White House (2016) Advanced Manufacturing: A Snapshot of Priority Technology Areas Across the Federal Government. Available at: <u>https://www.whitehouse.gov/sites/whitehouse.gov/files/images/Blog/NSTC%20SAM%20te chnology%20areas%20snapshot.pdf</u>.