



**BRITISH ACADEMY
OF MANAGEMENT**

Project Experiences Track

Presentations & Events in Projects

1st - 6th September 2023

Sessions from the Project Experience Track as well as other sessions featuring topics in project management and high-profile conference sessions

Friday 1 st September 2023 – VIRTUAL DAY		
Timings	Location	Details
08.15-08.30	Online, via App	Welcome to Conference
10.15-11.45	Online, via App	Professional Development Workshops Round 1 pre-register at https://www.bam.ac.uk/events-landing/bam2023-conference/professional-development-workshops-pdws.html
11.45-12.45	Online, via App	Meet the non-BAM Editors: Caroline Gatrell, Thomas Lawton, Mark Learmonth, Paul Nightingale, Sarah Robinson
12.45-13.30	LUNCH	
13.30-15.00	Online, via App	Full & Developmental Papers Session A: Complexity & Sustainability (FULL) Understanding the socio material complexity in context of major projects: a study of three infrastructure projects (1204) Sanaa El Boukri, Monique Aubry, Serghei Floricel (Developmental) Disruptive impact of sustainability in project management and Emerging sustainable practices in PMBOK 7th edition (975) Sona Shadmand, Sara Hajikazemi (Developmental) Developing Green Citizenship Behaviours in Mega-Projects Using Cross-Case Studies Based on Social Network Analysis (806) Man Jiang, Meng Tian, Kun Wang Session Chair: John Wyzalek
13.30-15.00	Online, via App	Developmental Papers Session B: Agile Approaches & Stakeholders Evolution of agile project management practices during a M&A of a European and a Chinese Company (150) Maja Cvejic Waterfall, agile or hybrid approach: exploring organizational design for PMO (456) Alejandro Romero Torres, Rachid Baiba Stakeholder Mobilization as Major Project Construction Sites Unfold: When Tangible Mitigation Measures Matter More than the Rhetoric Speech. A Canadian Case Study from the Public Transport Sector (1095) Marie-Claude Petit, Monique Aubry, Sanaa El Boukri Session Chair: Jane Dowson
15.00-15.30	BREAK	

15.15-16.15	Online, via App	Keynote Panel: Disrupting Business Models: Strategy & Policy Andrew Davies, Tima Bansal, Anita McGahan
16.15-16.30	BREAK	
16.30-18.00	Online, via App	Developmental Papers: Stakeholders & Governance A Micro-Level Analysis of Stakeholder Engagement in a Project Portfolio (565) John Wyzalek Interorganisational project conflict: relational and formal governance reframed by shared intentionality (829) Warren Beardall, Christine Unterhitzenberger, Luca Sabini The temporal perspective of agile benefits management: an exploratory study (276) Alejandro Romero Torres, Julie Delisle, Carl Marnewick Session Chair: Man Jiang
18.00-19.00	Online, via App	PREX SIG Annual Meeting

Monday 4th September (IN-PERSON, Doctoral & ECR Day)		
Timings	Location	Details
11.30-13.00	Room 115, Jubilee Building	Professional Development Workshop - Reflexive Practice in Qualitative Research: Levels & Challenges (pre-registration required)
12.00-18.30	Room 135, Jubilee Building	BAM ECR's Consortium Networking
19.00-21.00	The Seahorse, 26 Kings Road, Brighton, BN1 2LN	BAM PREX Networking Reception (sponsored by the APM). The event will include a drinks reception and a hot-fork buffet. Please register at: https://www.eventbrite.co.uk/e/bam-prex-2023-networking-reception-sponsored-by-apm-tickets-687166693077?aff=oddtcreator

Tuesday 5th September 2023 – IN-PERSON		
Timings	Location	Details
09.30-11.00	Lecture Theatre A: Fulton Building	PREX Track Welcome & Keynote Keynote Speaker: Professor Daniel Armanios, University of Oxford, “An introduction to the S3 Framework for major projects” Session Chair: Christine Unterhitzberger
09.30-11.00	Rm 237, Bramber Building (9.30) Rm 209, Fulton Building (approx. 10.00) G35, Jubilee Building (approx. 10.00) Rm 201, Fulton Building (approx. 10.00)	Organisation Studies Track (Full Paper): A new project performance indicator: research action for measurement of stakeholder collaboration in major public infrastructure projects (134) Jonathan Harvey, Caroline Coulombe, Catherine Haineault, Marie-Pierre Leroux Inter-organisational Collaboration Track Inter-Organizational Collaboration: Partnerships, Alliances and Networks (Full Paper) Inter-organisational governance in megaprojects: a systematic review and an agenda for future research (611) Rajesh Pathak, Neil Turner, Leila Alinaghian International Business & International Management Track (Full Paper) Triumph of individual over aggregate? Influence of different measures of cultural distance on collaborative project performance in emerging market (878) Karthik Dhandapani, Somnath Lahiri Management & Business History Track (Developmental Paper) An Archival Study of Late 20th Century Cancelled British Infrastructure Megaprojects (186) Andrew Sage, Alex Gillett, Kevin Daniel Tennent
11.00-11.30	BREAK	
11.30-13.00	Lecture Theatre A: Fulton Building	Full Papers: Behaviours, Roles & Tensions Responsibilities of Project Management Offices beyond Organizational Boundaries – Still a Blind Spot for Organizational Design? (252) Jörg Sydow, Timo Braun Experiences of talent management and digital transformation in projects (310) Eleni Papadonikolaki, Yan Liu, Kirk Maritshane, Paul Chan Do sustainability tensions harm or benefit innovation portfolios? A paradoxical perspective (837) Jadena Bechtel, Luca Sabini, Alexander Kock Session Chair: Magnus Josefsson

11.45-12.45	LUNCH (Marquee)	
14.00-15.40	Plenary Theatre, Jubilee Building	Conference Opening Keynote Panel and Award Ceremony: Building a Sustainable Future: The Intertwined Role of Dynamic Capabilities, Government and Society Vassiliki Bamiatzi, David Teece, Richard Whittington
15.40-16.00	BREAK	
16.00-17.30	Lecture Theatre B: Fulton Building	Meet the Editors: Prof Martina Huemann; International Journal of Project Management; Project Leadership & Society Prof Giorgio Locatelli; Project Management Journal Prof Nathalie Drouin; International Journal of Managing Projects in Business Session Chair: Jane Dowson
16.00-17.30	Rm 233, Bramber Building (approx. 16.30) (approx. 17.00)	Inter-Organizational Collaboration: Partnerships, Alliances and Networks Papers: Intervention-research as a change catalyst in major public infrastructure project adopting front-end collaboration (461) Caroline Coulombe, Gabriel Jobidon, Monique Aubry, Marie-Pierre Leroux, Jonathan Harvey Evaluation of factors influencing the success of forced coopetition in IT multi-sourcing projects (497) Maktoba Omar, Stefan Buttschardt, Nathalia Tjandra, Collins Osei
19.00-23.59	The Grand Hotel, Brighton	Gala Dinner (pre-registration required)

Wednesday 6th September 2023 – IN-PERSON

Timings	Details & Location		
09.00-10.30	<p>Developmental Paper Session A: Models, Approaches & Tools From hypothesis to evidence: testing the Ika and Pinto four- dimensional model of project success (729) David Eggleton, Bernardo Cantone, Nicholas Dacre, Vasilis Gkogkidis</p> <p>A System of Provision Approach to sense make the Interplay of Policies, Projects, and Consumption Behaviours to address Grand Challenges (815) Giorgio Locatelli, Giacomo Dei Benito Mignacca, Paolo Trucco</p> <p>Measuring digital maturity for digital transformation projects in construction: Developing the digital transformation maturity assessment model for construction company operations (682) Oliver Heald, Oliver Kayas, Matthew Tucker</p> <p>Rm 233, Bramber Building Session Chair: Nicholas Dacre</p>	<p>Developmental Paper Session B: Skills & Competencies Who is Going to Lead Change? Equipping Future Project Managers to Drive Disruptive and Sustainable Projects (299) David Pontin, Nicholas Dacre, Caroline Tite, Lydia Adigun</p> <p>Network ties of ambidextrous project managers (1052) Martin Rost, Eva Sonnenmoser, Birgit Renzl</p> <p>An Exploration of the Creation and Maintenance of High-Performing Integrated Project Delivery Teams (557) Karlene Agard, Alexander Budzier</p> <p>Rm 234, Bramber Building Session Chair: Christine Unterhitzenberger</p>	<p>Developmental & Full Papers: Models, Systems & Tools (Developmental) Reaching the consensus of termination: how do organisations terminate infrastructure megaprojects (909) Jose Rodrigo Juarez Cornelio, Tristano Sainati, Giorgio Locatelli</p> <p>(Full) A principal-agent perspective of transparency as a tool for anticorruption in public infrastructure projects (219) Ambi Ambituuni, Chibuzo Ejiogu, Amanze Ejiogu</p> <p>(Full) Analysing the Impact of Stakeholder Management Using IMS, to Mitigate Project Risk In Information Technology Projects (1000) Menoka Bal, Athul Antony</p> <p>Rm 236, Bramber Building Session Chair: Elaine Falconer</p>
10.30-11.00	BREAK		
11.00-12.00	<p>BAM Meet the Editors: British Journal of Management (BJM), International Journal of Management Reviews (IJMR) Prof Joaquin Alegre, Prof Jamie Callahan, Paul Hibbert, Marian Iszatt-White, Prof Shuang Ren, Prof Riikka Sarala</p> <p>Jubilee Lecture Theatre, Jubilee Building</p>		

11.00-12.30	Professional Development Workshops Round 2 (pre-registration required) https://www.bam.ac.uk/events-landing/bam2023-conference/professional-development-workshops-pdws.html	
12.30-13.30	LUNCH (Marquee)	
13.30-14.30	Keynote Panel: Sustainability for Leadership Mette Morsing, Sowmya Parthasarathy, Robin Sundaram, Jubilee Lecture Theatre, Jubilee Building	
14.30-14.45	BREAK	
14.45-16.15	Developmental & Full Paper Session A: Systems, Processes & Practice Critical Systems Practice as a tool to aid complex project management (1171) Elaine Falconer, Naomi Brookes Project Management Process Barriers Impacting the Delivery of Technology Transition: A Systematic Literature Review (1136) Estar Bennett, Obuks Ejohwomu, Andy Gale, Fiona Saunders (Full) Developing a holistic framework to develop awareness of contemporary project management challenges (541) Jane Dowson, Martin Rost, David Bryde, Vania Ibarra Gonzalez, Ernawati Mustafa Kamal, Amin Akhavan Tabassi, Roula Michaelides, Hannah Wilson, Helen Poole, Amaya Pérez Ezcurdia, Mastura Jaafar Mustapha, Hui Liu Rm 104, Fulton Building, Session Chair: Oliver Heald	Developmental Paper Session B: Stakeholder Dynamics A systematic literature review on stakeholder dynamics and their impact on creation of value for projects (944) Mufaro Tobaiwa Masarira, Amir Rahbarimanesh, Cassandra A. Papadopoulou, Jyoti K. Sinha A systematic literature review on flexible working and its influence on employees' well-being (481) Assadullah Memon, Jillian Yeow, Clara Cheung, Erika Aminian Rm 206, Fulton Building, Session Chair: Jörg Sydow
16.45-17.45	Developmental Papers: Creativity & Ethics Kind of Blue, The Alchemy of Creativity in Project Teams (735) Magnus Josefsson, Haukur Ingi Jónasson The Multidimensional Nature of Ethics and Sustainability in Project Management: Exploring Alternative Perspectives (235) Caroline Tite, Nicholas Dacre, David Pontin, Lydia Adigun Rm 104, Fulton Building, Session Chair: Jose Rodrigo Juarez Cornelio	Full Papers: Performance & Success Project performance under public and private ownership (593) Karlene Agard, Andreas Leed, Giuseppe Sassano When and How Servant Leadership leads to Megaproject Success: Roles of Project Governance and Interpersonal Trust (406) Shazia Nauman, Ameer A. Basit, Hina Munir, Muhammad Shoaib Iqbal Rm 101, Fulton Building, Session Chair: Ambi Ambituuni

16.45-17.45 (approx. 15.15)	Operations, Logistics & Supply Chain Management Track (Full Paper): Reconfiguring the governance of inter-organizational projects: Micro-level analysis of the UK Grand Challenges (960) Ilias Krystallis, Giorgio Locatelli Rm 232, Bramber Building
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**Thank you for joining us at BAM 2023 and
we hope to see you at BAM 2024 in Nottingham!**

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